

Summary of Budget Movements 2016/2017

	Chief Executive £'000	Children's Services £'000	Environment £'000	Finance & Resources £'000	Health & Wellbeing £'000	Total £'000
2015/2016 Restructured Service Budget (excluding Capital & Internal recharges)	3,464	19,975	25,958	22,786	39,931	112,114
Adjustments/Additions						
Exclusive one off revenue items in 2015/2016 (Special Items)	(1,126)	(50)	(750)	(1,350)	(835)	(4,111)
Inflation for non-pay activities	0	24	261	316	200	800
Pay award	21	118	79	114	37	369
Adjustments between services (e.g. budget reallocations inc.)	51	143	81	(413)	138	0
Total	(1,054)	234	(329)	(1,333)	(460)	(2,942)
Funding to Maintain / Improve Services						
Additional residential and high cost complex placements	0	285	0	0	0	285
Adopt Berkshire Service previously funded by Grant	0	149	0	0	0	149
Reduction in continued health claim funding following lower level of receipts than originally estimated	0	85	0	0	0	85
Highway drainage increased maintenance costs due to additional network length	0	0	15	0	0	15
Highway structures (bridges) - revenue implications of increased capital scheme (major)	0	0	10	0	0	10
Highways maintenance - carriageways and footways	0	0	39	0	0	39
Revenue implications of integrated transport capital scheme (to contain congestion, improve safety and	0	0	21	0	0	21
Traffic management associated with Henley Regatta	0	0	15	0	0	15
Winter service - increased maintenance costs due to additional network length	0	0	10	0	0	10
National Insurance increase due to changes in state pension	0	0	0	670	0	670
Permanent marketing & business development resource - funded through corresponding income target	0	0	0	50	0	50
Care Act - increased demand for services due to government changes	0	0	0	0	800	800
Homelessness	0	0	0	0	100	100
Learning disability - increase in complexity and cost	0	0	0	0	200	200
Mental Health - increase in complexity and cost	0	0	0	0	200	200
Older people - increase in complexity and cost	0	0	0	0	230	230
Older people domiciliary care - increase in complexity and cost	0	0	0	0	290	290
Physical disabilities - increase in complexity and cost	0	0	0	0	120	120
Transitional children - children entering adult social care	0	0	0	0	495	495
Total	0	519	110	720	2,435	3,784
Special Items 2016/2017						
Management service efficiency target	43	0	0	0	0	43
Wokingham Town Centre upfront funding (repaid when income generating)	800	0	0	0	0	800
Children's Social Worker Recruitment & Retention Strategy	0	109	0	0	0	109
Continuing health care resource to deliver savings	0	30	0	0	0	30
Implementation of Child Sexual Exploitation Programme	0	43	0	0	0	43

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Innovation programme	0	100	0	0	0	100
Reshaping of Children's Services	0	24	0	0	0	24
Core Strategy	0	0	300	0	0	300
School crossing patrols – alternative delivery / funding model	0	0	85	0	0	85
Strategic Development Location posts	0	0	350	0	0	350
Encroachment Officer	0	0	0	23	0	23
Estimated resource requirement to deliver future savings	0	0	0	700	0	700
Forward Funding (infrastructure bridging loan)	0	0	0	1,630	0	1,630
Provision for business rates appeals	0	0	0	200	0	200
Adult social care contract	0	0	0	0	276	276
Capacity to deliver Continued Health Claims	0	0	0	0	150	150
Capacity to deliver value for money on high cost packages	0	0	0	0	80	80
Deprivation of Liberty Safeguarding pressures	0	0	0	0	265	265
Homelessness	0	0	0	0	150	150
Total	843	306	735	2,553	921	5,358

Funded by the following Service Efficiencies

100

Council wide procurement savings	(150)	0	0	0	0	(150)
Energy agency (reselling/distribution)	(51)	0	0	0	0	(51)
Full implementation of Modern.Gov committee decision management system	(10)	0	0	0	0	(10)
Grow advertising & sponsorship income and grow traded services	(90)	0	0	0	0	(90)
Management service efficiency target	(85)	0	0	0	0	(85)
Monitoring officer work for Royal Borough of Windsor and Maidenhead	(40)	0	0	0	0	(40)
Re-organisation/restructuring - business improvement	(40)	0	0	0	0	(40)
Review insurance covers and alternatives	(50)	0	0	0	0	(50)
Shared internal audit - further process efficiencies	(10)	0	0	0	0	(10)
Staff efficiencies - political assistants	(14)	0	0	0	0	(14)
Trading income - shared service - audit & investigations	(20)	0	0	0	0	(20)
Contracts - efficiency savings	0	(200)	0	0	0	(200)
Early Intervention changes (to seek better unit costs within Adviza contract)	0	(50)	0	0	0	(50)
Early Years & Childcare (cease subsidised bursaries in line with Other Local Authorities)	0	(21)	0	0	0	(21)
Education Psychology Service (not recruiting to vacancy)	0	(55)	0	0	0	(55)
Education Welfare Service (not recruiting to vacancy / schools forum no longer funding)	0	(25)	0	0	0	(25)
Health contract changes (to seek better unit costs particularly focusing on therapeutic services)	0	(34)	0	0	0	(34)
Review & reshape span of control of management post	0	(50)	0	0	0	(50)
Schools ICT (Local Authority no longer provide service to be fully funded by schools)	0	(37)	0	0	0	(37)
Targeted Youth Service / Youth Offending Service (not recruiting to vacancy)	0	(50)	0	0	0	(50)
Balfour Beatty Living Places - saving from contract	0	0	(50)	0	0	(50)
Charging for highway structures approvals	0	0	(6)	0	0	(6)
Charging for requests to switch on /off traffic signals	0	0	(10)	0	0	(10)

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Country Parks - commercial activities income	0	0	(2)	0	0	(2)
Increased income target for Countryside Service	0	0	(50)	0	0	(50)
Introduce evening and Sunday car park charges, and Saturday charges at Shute End	0	0	(137)	0	0	(137)
Memorial Garden	0	0	(5)	0	0	(5)
Planning pre application fees - increase in charge	0	0	(10)	0	0	(10)
Reclassification of revenue and capital funding	0	0	(95)	0	0	(95)
Street lighting energy and maintenance saving	0	0	(42)	0	0	(42)
Street numbering and naming charges	0	0	(10)	0	0	(10)
WSP – savings from contract	0	0	(50)	0	0	(50)
Administrative efficiencies	0	0	0	(18)	0	(18)
Amalgamate reception areas	0	0	0	(20)	0	(20)
Bring together facilities management and procurement	0	0	0	(30)	0	(30)
Business rates - increased base	0	0	0	(350)	0	(350)
Centralisation of stationery budgets	0	0	0	(20)	0	(20)
Centralise finance system support	0	0	0	(20)	0	(20)
Deputyship – increase charging and higher client numbers	0	0	0	(20)	0	(20)
Grants to Town/Parishes phased out over 5 years	0	0	0	(20)	0	(20)
Implement shared service for operational property	0	0	0	(60)	0	(60)
Increase adverts in Borough News	0	0	0	(18)	0	(18)
Increased rent from commercial portfolio	0	0	0	(10)	0	(10)
Interest on balances	0	0	0	(200)	0	(200)
Investment strategy -fully risk assessed longer dated investments	0	0	0	(74)	0	(74)
Local Welfare Provision - (match to actual spend)	0	0	0	(20)	0	(20)
More robust records management processes to reduce archive costs	0	0	0	(20)	0	(20)
New ICT service model	0	0	0	(400)	0	(400)
Penalties for non compliance (Benefits)	0	0	0	(40)	0	(40)
Raise Citizenship Ceremony costs	0	0	0	(5)	0	(5)
Reduce revenue costs from buildings declared surplus following assets review	0	0	0	(30)	0	(30)
Registrars increased income - nationality checking	0	0	0	(3)	0	(3)
Re-provision of IT training	0	0	0	(15)	0	(15)
Re-shape community resilience Business Community	0	0	0	(15)	0	(15)
Review postage	0	0	0	(40)	0	(40)
Revised Council Tax Reduction Scheme	0	0	0	(217)	0	(217)
Schools finance support service fully funded by schools	0	0	0	(25)	0	(25)
Staff training	0	0	0	(50)	0	(50)
Benchmarking of Carers personal budgets in line with neighbouring authorities	0	0	0	0	(53)	(53)
Commission further block contracts to reduce rates	0	0	0	0	(50)	(50)
Domiciliary Care and opportunities from Better Care Fund	0	0	0	0	(50)	(50)
Electronic time recording for providers	0	0	0	0	(50)	(50)
Further review and application for Continued Health Claims	0	0	0	0	(600)	(600)

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Income from 1 life for 50 week swimming lessons	0	0	0	0	(30)	(30)
Income generation - charging for support at sheltered accomodation	0	0	0	0	(15)	(15)
Increased physical activity provision for older adults	0	0	0	0	(3)	(3)
Increased sports facility hire	0	0	0	0	(5)	(5)
Means-tested access to all leisure interventions	0	0	0	0	(15)	(15)
Negotiation of drug and alcohol services contract	0	0	0	0	(60)	(60)
Negotiation of sexual health contract	0	0	0	0	(95)	(95)
Negotiation of smoking cessation contract price	0	0	0	0	(70)	(70)
Promote direct payments - payments cards	0	0	0	0	(24)	(24)
Promote use of direct payments through the use of pre-paid payment cards	0	0	0	0	(12)	(12)
Recommissioning supported living services via approved provider list	0	0	0	0	(30)	(30)
Review and redesign of non statutory services	0	0	0	0	(50)	(50)
Review of Carers sitting service following implementation of Care Act	0	0	0	0	(20)	(20)
Review of out of area sexual health payments	0	0	0	0	(5)	(5)
Review of policy for accepting bids against Disabled Facilities Grant	0	0	0	0	(20)	(20)
Review of project resources	0	0	0	0	(30)	(30)
Review of provision of home care services provided by Optalis	0	0	0	0	(208)	(208)
Review of training provision for public health staff	0	0	0	0	(5)	(5)
Review the provision of Supported Employment Service	0	0	0	0	(100)	(100)
Review value for money on high cost packages	0	0	0	0	(200)	(200)
Use of extra care facilities to aid rehabilitation	0	0	0	0	(57)	(57)
Use of internal resource to drive initiatives	0	0	0	0	(50)	(50)
Total	(560)	(522)	(467)	(1,740)	(1,907)	(5,196)
Council Tax Collection Fund adjustments						
Collection fund income	0	0	0	(218)	0	(218)
Total	0	0	0	(218)	0	(218)
Service Budget 2016/2017 (excluding Capital & Internal recharges)	2,693	20,512	26,007	22,767	40,920	112,899
<i>Internal Recharges & Depreciation Charges</i>	1,744	12,901	14,450	(10,916)	3,402	21,581
Service Budget 2016/2017 (including Capital & Internal recharges)	4,437	33,413	40,457	11,852	44,322	134,480