

Summary of Budget Movements 2021/2022

The following table shows how the 2021/2022 budget has been calculated starting from the 2020/2021 budget. The table includes additional budget to maintain / improve services, special items (one off expenditure budget), service efficiencies and any adjustments / additions.

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Community, Insight and Change £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
2020/2021 Service Budget (excluding Capital & Internal recharges)	48,482	560	26,395	0	30,023	24,237	129,697
Adjustments/Additions							
Exclusive one off revenue items in 2020/2021 (Special Items)	(1,035)	0	(3,369)	0	(508)	(1,700)	(6,612)
Inflation for non-pay activities	1,890	0	177	53	378	241	2,740
Inflation for pay activities (Note 1)	119	0	203	14	70	1,220	1,626
Adjustments between services (e.g. budget reallocations inc.) (Note 2/3)	3,569	(162)	3,248	10,645	(3,548)	(13,352)	400
Total	4,543	(162)	259	10,711	(3,608)	(13,590)	(1,846)

Note 1 - Council wide budget held in Resources & Assets will be distributed across directorates during the year once pay and pension uplifts confirmed

Note 2 - £400k Social care grant funding budget adjustment to transfer grant income from directorate income to general fund income (i.e. alongside council tax and business rates income)

Note 3 - Creation of the new Community, Insight & Change directorate, and other restructures between directorates, have resulted in significant figures on this line

Funding to Maintain / Improve Services							
Care & support - manage increasing demand in numbers and complexity	1,920	0	0	0	0	0	1,920
Care leavers council tax rebate - expand eligibility	0	0	32	0	0	0	32
Emergency duty service - growth to meet contract price	0	0	65	0	0	0	65
Home to school transport - align budget to match demand seen over number of years	0	0	400	0	0	0	400
Legal costs - SEND, increasing demand and complexity	0	0	100	0	0	0	100
Legal costs - social care, increasing demand and complexity	0	0	400	0	0	0	400
Placements - growth in children in care and care leavers	0	0	650	0	0	0	650
Virtual School - increase resources	0	0	45	0	0	0	45
Digital on-boarding - extending tracking system through to induction	0	0	0	20	0	0	20
Health and safety staffing	0	0	0	12	0	0	12
IT infrastructure - security and resilience	0	0	0	57	0	0	57
Netcall - expansion of telephony licences to cover additional council services	0	0	0	23	0	0	23
New assistant director role	0	0	0	104	0	0	104
Offsite monitoring for networking	0	0	0	6	0	0	6
Resources required for increase in demand for organisational strategy and planning	0	0	0	7	0	0	7
Strategic Review of Domestic Abuse	0	0	0	125	0	0	125
Shute End self service check in system - managed fee	0	0	0	11	0	0	11
Unachievable income target for Land Charges	0	0	0	80	0	0	80
Unachievable savings and income budgets	0	0	0	40	0	0	40
Climate Emergency Agenda - Additional staff resource to support	0	0	0	0	26	0	26
Capitalisation target of post no longer achievable due to change in alignment of projects	0	0	0	0	27	0	27
Drainage - contract price increase	0	0	0	0	210	0	210

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Community, Insight and Change £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
Funding to Maintain / Improve Services Cont.							
Highways reactive maintenance service delivery	0	0	0	0	600	0	600
Increased cost of collecting recycling	0	0	0	0	235	0	235
Lost income from Toutley due to new contract and commercial contract ending	0	0	0	0	320	0	320
Tree inspections - additional resources and work	0	0	0	0	80	0	80
Finance and administrative support to social care services	0	0	0	0	0	140	140
Growth in administration and case owners across Council	0	0	0	0	0	50	50
Funding for property costs for unadopted public highways, but is still a Council responsibility	0	0	0	0	0	15	15
Insurance specialist post with the finance service	0	0	0	0	0	45	45
Operational property costs/lost income as a result of the Family Resource Centre relocation	0	0	0	0	0	56	56
Reduction of income from digital printing shared services with Bracknell due to change in demand	0	0	0	0	0	40	40
Shared Legal Services - increased demand on legal services	0	0	0	0	0	70	70
Total	1,920	0	1,692	486	1,498	416	6,012

Special Items 2021/2022							
Approved Mental Health Professional resource (AMHP)	50	0	0	0	0	0	50
Demand management - resource investment to deliver change	500	0	0	0	0	0	500
Transitions - additional assessment capacity	90	0	0	0	0	0	90
Adopt Thames Valley - additional cost whilst contract under review	0	0	40	0	0	0	40
Children's Services transformation programme	0	0	500	0	0	0	500
Edge of Care / Placement support service - investment to deliver savings	0	0	240	0	0	0	240
Learning, Achievement & Partnerships - resources to implement review	0	0	160	0	0	0	160
Offset loss of DSG / School income	0	0	60	0	0	0	60
Parenting Assessments - specialist support	0	0	50	0	0	0	50
Social worker recruitment & retention strategy	0	0	102	0	0	0	102
Social Care Staffing - Agency Factor	0	0	370	0	0	0	370
Resource required to deliver sustainable organisational change	0	0	0	1,150	0	0	1,150
Community Safety Partnership - resource support	0	0	0	60	0	0	60
Govmetric - tool to measure and track customer satisfaction	0	0	0	13	0	0	13
HR resource to support increase in case loads	0	0	0	50	0	0	50
Service transformation	0	0	0	45	0	0	45
Shute End self service check in system - implementation	0	0	0	10	0	0	10
Changes to shared service agreement for building control	0	0	0	0	100	0	100
Contingency to offset any failure to achieve car park income	0	0	0	0	250	0	250
CRM/Document management system for Highways & Transport	0	0	0	0	120	0	120
Local plan update	0	0	0	0	100	0	100
Local Transport Plan 4 and Delivery Plan	0	0	0	0	50	0	50
Re-integration of Trading Standards and Environmental Health to WBC control	0	0	0	0	250	0	250

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Community, Insight and Change £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
Special Items 2021/2022 Cont.							
Resource to support development / revision of supplementary planning policy	0	0	0	0	40	0	40
Resource to support local business post lockdown recovery phase - job protection, businesses and prosperity	0	0	0	0	45	0	45
Reduction in returns of treasury investments	0	0	0	0	0	387	387
Supporting and enhancing Member development - Member Engagement and Development Workstream	0	0	0	0	0	38	38
Total	640	0	1,522	1,328	955	425	4,870
Funded by the following Service Efficiencies							
Demand management - strengthening the voluntary sector and community offer, redesigning the front door	(1,000)	0	0	0	0	0	(1,000)
Learning disability review - better utilisation of contracts, recommissioning services and better use of accommodation	(100)	0	0	0	0	0	(100)
Optalis review - improved commissioning and reduced overheads	(700)	0	0	0	0	0	(700)
Review the application of Continued Health Care (CHC) claims	(100)	0	0	0	0	0	(100)
Legal Review - Social Care & SEND, Review of joint commissioning arrangements and charging / delivery model	0	0	(125)	0	0	0	(125)
Placements Review - Strategy review and Edge of Care Demand Management	0	0	(530)	0	0	0	(530)
Reconfiguration of Children's Services	0	0	(400)	0	0	0	(400)
Business engagement review	0	0	0	(30)	0	0	(30)
Community engagement review	0	0	0	(33)	0	0	(33)
Place cluster - review of customer groups	0	0	0	(33)	0	0	(33)
Service efficiencies with the library service	0	0	0	(65)	0	0	(65)
Increase in users of garden waste service	0	0	0	0	(100)	0	(100)
Additional recycling income due to increased capacity of new recycling bags	0	0	0	0	(98)	0	(98)
Increase cost of garden waste bins	0	0	0	0	(100)	0	(100)
Increase in parking fees and fishing permits at country parks	0	0	0	0	(60)	0	(60)
Increase in planning pre-application fee income	0	0	0	0	(50)	0	(50)
Benefit realisation from commercial activities	0	0	0	0	0	(200)	(200)
Business services management restructure	0	0	0	0	0	(85)	(85)
Contracts and commissioning reviews	0	0	0	0	0	(100)	(100)
Delivery intention of 1,000 houses over 4 years at 5% return	0	0	0	0	0	(200)	(200)
Early payment programme	0	0	0	0	0	(55)	(55)
Home to school transport review	0	0	0	0	0	(150)	(150)
Income generation in excess of financing costs - Commercial Properties	0	0	0	0	0	(960)	(960)
Enhancement of Cantley Park	0	0	0	0	0	(100)	(100)
Leisure services increase in fees and charges, outside of main contract	0	0	0	0	0	(327)	(327)
Rationalisation process of corporate accommodation	0	0	0	0	0	(125)	(125)
Reduced treasury management costs	0	0	0	0	0	(350)	(350)
Solar income from existing assets	0	0	0	0	0	(80)	(80)
Total	(1,900)	0	(1,055)	(161)	(408)	(2,732)	(6,256)

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Community, Insight and Change £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
Service Budget 2021/2022 (excluding Capital & Internal recharges)	53,685	398	28,813	12,365	28,460	8,756	132,478
Internal Recharges & Depreciation Charges	2,136	8,082	7,699	(5,730)	11,116	(8,018)	15,286
Service Budget 2021/2022 (including Capital & Internal recharges)	55,821	8,481	36,512	6,635	39,576	738	147,763

The following corporate transfers are included within the "appropriation to / (from) balances" line in the grand summary. Corporate transfers are made in respect of funding that is not expected to continue beyond 2022/23.

Corporate Transfers							
Contribution towards future impact of reduction in new homes bonus and fairer funding review							7,000
Forward funding (infrastructure bridging loan)							5,000
Revenue contribution to insurance reserve							1,000
Total	0	0	0	0	0	0	13,000