

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Growth	Permanent increase in expenditure or reduction in income budget
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Bid Name	Operational cost of relocation of the Youth Offending Service and the Family Intervention Resources and Support Team and lost income from Wokingham business centre
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Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	This bid is to account for the additional revenue costs of providing accommodation for the Youth Offending Service and the Family Intervention Resources and Support Team (who currently occupy the Family Resource Centre (83-85 Finchampstead Road)). The Family Resource Centre is being demolished as part of the South Wokingham Distributor Road Western Gateway, with start on site expected to be March 2021. Operationally the Youth Offending Service and Family Intervention Resources and Support Team should not be located in the same building due to their particular client base and the sensitivity around those uses. Additionally no suitable alternative accommodation to meet both needs in one property has been identified.
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Supporting Evidence / Trend Analysis / Business Case ref	The total annual running costs across both 12 Rectory Road and Wokingham Business Centre have been estimated at £56,085
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Impact if bid not successful	This will cause budget pressures in the service as highways has authority through planning permission to construct South Wokingham distributor road and this requires the demolishing of some sites, including the family resource centre. Operational property has to run the two new sites to be used going forward.
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Additional comments	
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Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£56,085	£0	£0
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		£56,085	£56,085	£56,085

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	The running costs outlined above are estimated. The project, in respect of the SWDR Western Gateway and the need for the relocation has a high degree of certainty in terms of delivery.
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Rodney Hing
Assistant Director	Bernie Pich
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Growth	Permanent increase in expenditure or reduction in income budget
Bid Name	Finance liaison support to social care services.	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	The trial period for the finance liaison officers (FLO) in Social Care services has completed and the value to the services has been demonstrated and these posts now have been established. This leaves a budget shortfall that is addressed by this growth bid and removes the internal charging to the social care services for which they have no budget.	
Supporting Evidence / Trend Analysis / Business Case ref		
Impact if bid not successful	The creation of the FLOs in both ASC and Childrens Services has brought a more robust and controlled financial support to those directorates. This will be lost if the posts are now not established.	
Additional comments		

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£140,000	£0	£0
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		£140,000	£140,000	£140,000

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Bob Watson - Head of Finance
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Growth	Permanent increase in expenditure or reduction in income budget
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Bid Name	Creation of budget to underwrite the demand growth in administration and case owners across council
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Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Since the C21 programme and the decision not to move the social care directorates onto a self-serve model, the demand for case owner support has increased from the original establishment envisaged during the transformation programme. Initially this was assumed to be funded from budgets within the care directorates, but this budget is not available and therefore this bid seeks to address the shortfall in the service budget.
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Supporting Evidence / Trend Analysis / Business Case ref	
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Impact if bid not successful	Staff already engaged would have to be let go and support to the frontline directorates will be reduced or removed in entirety.
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Additional comments	
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Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£50,000	£0	£0
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		£50,000	£50,000	£50,000

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Bob Watson - Head of Finance
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Growth	Permanent increase in expenditure or reduction in income budget
Bid Name	SLS - Resource required to meet demand for legal services	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Demand on services from RBWM has fallen significantly since 2017/2018. Likewise services demand from WBC has increased. RBWM contribution next year will be near to £600k. We are unable to calculate contribution until at least month 9 as contribution is based upon previous years use. Current contribution from 'budget' is £670k even though RBWM actual has been sub £600k for 2 out of 3 years and is expected to be near £555k (based on month 2 figures) when including impact of redeployment due to covid.	
Supporting Evidence / Trend Analysis / Business Case ref	Financial and performance over last 3 financial year 1. RBWM contribution: £592k (41%), £653k (44%), £555k (36%) . 2. WBC contribution: £870k (59%), £786k (56%), £882k (67%). 3. % Hours provided to both parties v capacity hours: 121%, 103%, 144%. 4. Contribution budget 20/21: £670k v £620k expected (ignoring further impact from Covid)	
Impact if bid not successful	We will need to make redundancies of approximately 1.5 fee earners. This comes with a simultaneous loss of 1,800 hours. As currently there is a demand from WBC for these hours as the service is providing hours in excess of capacity. Presumably therefore the demand will continue and require WBC to seek external legal advice at a conservative increase of 100% of current cost. As such, if demand remains the same there will be net additional cost of £70k. By investing £70k WBC will be saving a further 70k.	
Additional comments		

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£70,000	£0	£0
	Income	£0	£0	£0
Cumulative movement from 20/21 budget		£70,000	£70,000	£70,000

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	The above includes the assumption that the contract with RBWM will renew in March 2021.
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	In 19/20 SLS cost was £1,438,000 (excluding income). SLS delivered 28,954 hours. This mean the blended hourly rate is £52 per hour. WBC current has two external legal frameworks (using Surrey framework and LLG framework). The reduced rates on the framework are £100 solicitor, £140 Associate Solicitor and £160 Partner per hour.
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Sign Off

Service Manager	Sean O'Connor
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
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Bid Name	Income generation from housing, regeneration and commercial investment in excess of financing costs - commercial properties
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Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Delivery of £200m available for regeneration, housing and commercial investment. This is the revenue impact of the £200m investment for the current property investment programme, which is investing in both commercial properties and private market sales/rentals of housing stocks.
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Supporting Evidence / Trend Analysis / Business Case ref	This saving outlined here are net of the debt financing cost of borrowing and also a statutory provision for possible capital losses known as a minimum revenue provision (MRP). Net Income £2.3m p.a has already been budgeted for through previous MTFP versions and budget approvals. The amounts identified below are in addition to this.
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Impact if bid not successful	Loss of new revenue stream.
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Preparedness for implementation of savings	Governance already in place for the utilisation of the first £200m. The Council's Property Investment Group is well established and functioning as per previous Council approval. The programme is already generating £1.73m p.a. (net of debt financing costs and MRP)
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Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	£0	£0
	Income	(£960,000)	(£700,000)	£0
<i>Cumulative movement from 20/21 budget</i>		(£960,000)	(£1,660,000)	(£1,660,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Irene Kearns
Assistant Director	Bernie Pich
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Expected income from the Wokingham Housing companies housing provision project	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	1,000 houses over four years with £5m investment, over and above the £200m investment fund. This is income from the development of housing within the borough by the Council through its wholly owned subsidiary companies and will be self-financing.	
Supporting Evidence / Trend Analysis / Business Case ref	The delivery plan is up to 1,000 homes over the next four years on a assumed RoI of 5%	
Impact if bid not successful		
Preparedness for implementation of savings	Building on our current activities, a phased pipeline will be introduced.	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	£0	£0
	Income	(£200,000)	(£200,000)	£0
<i>Cumulative movement from 20/21 budget</i>		(£200,000)	(£400,000)	(£400,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Irene Kearns
Assistant Director	Bernie Pich
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Solar income generation from existing solar assets	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	This is an increase in the income received by WBC from its existing solar assets.	
Supporting Evidence / Trend Analysis / Business Case ref	£70k is the average income earned from 2017/18 to 2019/20. Therefore the £80k annual income is sustainable.	
Impact if bid not successful	Loss of new revenue stream.	
Preparedness for implementation of savings	These are budgets for savings realisable from existing solar assets	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	£0	£0
	Income	(£80,000)	£0	£0
<i>Cumulative movement from 20/21 budget</i>		(£80,000)	(£80,000)	(£80,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status" Green

Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Ian Gough
Assistant Director	Bernie Pich
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Income generation from new Solar Farm	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Carbon reduction agenda - Income generation from new Solar Farm infrastructures in Barkham, generating green energy and thus an income stream.	
Supporting Evidence / Trend Analysis / Business Case ref		
Impact if bid not successful		
Preparedness for implementation of savings	Construction lead times mean that savings will not be realised until 22/23, but will be ongoing.	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	(£300,000)	(£200,000)
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		£0	(£300,000)	(£500,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status" Green

Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Ian Gough
Assistant Director	Bernie Pich
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Commercialisation – crematorium	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Income generation from building an in-borough crematorium to meet increasing demand. This will generate an income stream.	
Supporting Evidence / Trend Analysis / Business Case ref	A number of studies have shown there is a need and opportunity for a crematorium within the borough supporting the needs of residents. This is a viable commercial opportunity and one that the Council is pursuing.	
Impact if bid not successful		
Preparedness for implementation of savings	Covid-19 priorities have impacted on the delivery of this bid - previously submitted, but now delaying the expected benefits to 22/23 and beyond.	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	(£110,000)	(£109,000)
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		£0	(£110,000)	(£219,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Rodney Hing
Assistant Director	Bernie Pich
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Early payment programme	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	WBC gain share from supplier early payment discount scheme. Partnership with Oxygen Finance is already in progress and this is the anticipated income stream.	
Supporting Evidence / Trend Analysis / Business Case ref	<p>The business model has an estimate of c.£1.2 million (being the WBC share) over its five year project life.</p> <p>This will also see an improvement in the Council's accounts payable processes and introduction of e-invoicing (a statutory requirement).</p>	
Impact if bid not successful		
Preparedness for implementation of savings	Programme is already under implementation to deliver savings and improved ways of working in our accounts payable processes.	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	£0	£0
	Income	(£55,000)	(£100,000)	(£45,000)
<i>Cumulative movement from 20/21 budget</i>		(£55,000)	(£155,000)	(£200,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status" Green

Comments regarding RAG Status	Move to a early payment discount scheme could be impacted by current level of support to local businesses due to Covid-19.
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Bob Watson - Head of Finance
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Deletion of Assistant Director Business Services (AD BS) post	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	<p>Following the departure of the previous incumbent in the AD Business Services role, the service has been reviewed and reorganised.</p> <p>The Lead Specialist for Legal Services now reports to the AD Governance, the Lead Specialist for Operational Property now report to the AD Property. The HR specialists have moved to CIC directorate. The Lead Specialist Finance has now taken the management of the Case Owner Team, the Digital Solutions team and the Procurement team that has moved from CIC.</p> <p>This is will allow the AD Business Services role to be deleted generating a cost saving to the Council.</p>	
Supporting Evidence / Trend Analysis / Business Case ref	Not applicable	
Impact if bid not successful	Not applicable - savings already being made.	
Preparedness for implementation of savings	The post is already vacant - there are no redundancy implications	

Finance Information

		Yr 1 2021/22	Yr 2 2022/23	Yr 3 2023/24
Amount needed per year	Expenditure	(£85,000)	£0	£0
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		(£85,000)	(£85,000)	(£85,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status" Green

Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Bob Watson - Head of Finance
Assistant Director	Post vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Reduction of treasury management debt costs	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	During FY 21/22 there will be a full review of external and internal debt, internal treasury balances and cash flow timing to optimise treasury management position and to reduce the debt cost of capital and the potential refinancing of debt with lower cost PWLB debt.	
Supporting Evidence / Trend Analysis / Business Case ref	Treasury officers regularly review the debt and investment portfolios, but a full root and branch review is now due. The Council will also make use of its retained treasury advisers for this work.	
Impact if bid not successful		
Preparedness for implementation of savings	Work is already underway, and once the full impact of the PWLB review is known, the opportunity to refinance some of the Council's debt will be taken.	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	(£350,000)	£0	£0
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		(£350,000)	(£350,000)	(£350,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status" Green

Comments regarding RAG Status	The primary concern of any Council investment is security and the Council's funds should not be jeopardised in pursuit of higher returns.
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Martin Jones
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr John Kaiser

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Leisure - increased income from enhancement of Cantley Park facilities and additional activities	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	With the new 3G football pitch and upgrade on the pavillion (including café) there will be an increase in the income received from the Cantley Park leisure area. As there will be drainage for the pitches, these will be useable all season, with additional parking and a children's play area.	
Supporting Evidence / Trend Analysis / Business Case ref	In the 'Play and pitch' strategy it was identified that new 3G is needed so Wokingham resident players can stay in borough using pitches all year round.	
Impact if bid not successful	Loss of potential income due to inadequate facility for all season	
Preparedness for implementation of savings	The savings will be managed into the capital project as it progresses.	

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	£0	£0	£0
	Income	(£100,000)	£0	£0
<i>Cumulative movement from 20/21 budget</i>		(£100,000)	(£100,000)	(£100,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Beverley Thomson
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr Parry Bath

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
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Bid Name	Review of fees and charges for Leisure services (outside main contract) - New Programmes
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Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	New and revised fees and charges are proposed in the fees and charges report that will be presented to Executive at the end of November 2020. Programmes include: Older people exercise program (SHINE), prevention programmes, Wokingham Active Kids, disability for children and adults, socialisation in care homes and new activities including indoor and outdoor cinema, ice rinks and events.
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Supporting Evidence / Trend Analysis / Business Case ref	<p>These fees and charges have been assessed following benchmarking exercises with similar authorities.</p> <p>Virtual classes – from an activity library that members can access in their own time.</p> <p>Events – workshops/activity events/guest activities/social events (examples of activities will include: Dance/Pilates/Yoga/Tai Chi/Nordic Walking)</p> <p>Workshops – morning/afternoon/all day workshops with existing and guest instructors.</p> <p>Benchmarking examples for workshops Triyoga London : £20 - £45 for 2 hours + 7 day online access. Inclaba Yoga Studio: £20 online and £45 in person for a 3 hour workshops</p>
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Impact if bid not successful	Loss of income from other activities
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Preparedness for implementation of savings	
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Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	(£198,000)		£0
	Income	£0	£0	£0
<i>Cumulative movement from 2021 budget</i>		(£198,000)	(£198,000)	(£198,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Benchmarking exercises have been undertaken and Wokingham BC's leisure offer has been compared with similar authorities.
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Sign Off

Service Manager	Bev Thompson
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr Parry Bath

Revenue Budget Setting 2021/22 to 2023/24

Directorate	Resources and Assets
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Bid Details

Bid Type	Savings	Permanent reduction in expenditure or increase in income budget
Bid Name	Review of fees and charges for Leisure services (outside main contract) - 30% increase	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Revised fees and charges are proposed in the fees and charges report that will be presented to Executive at the end of November 2020.	
Supporting Evidence / Trend Analysis / Business Case ref	These fees and charges have been assessed following benchmarking exercises with similar authorities.	
Impact if bid not successful		
Preparedness for implementation of savings		

Finance Information

		Yr 1	Yr 2	Yr 3
		2021/22	2022/23	2023/24
Amount needed per year	Expenditure	(£129,000)	£0	£0
	Income	£0	£0	£0
<i>Cumulative movement from 20/21 budget</i>		(£129,000)	(£129,000)	(£129,000)

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Green
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Comments regarding RAG Status	Benchmarking exercises have been undertaken and Wokingham BC's leisure offer has been compared with similar authorities.
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Benchmarking

Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	
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Sign Off

Service Manager	Beverley Thompson
Assistant Director	Post Vacant
Director	Graham Ebers, Deputy Chief Executive
Lead Member Briefed	Cllr Parry Bath