

## Summary of Budget Movements 2020/2021

The following table shows how the 2020/2021 budget has been calculated starting from the 2019/2020 budget. The table includes additional budget to maintain / improve services, special items (one off expenditure budget), service efficiencies and any adjustments / additions.

|  | Adult Social<br>Care<br>£'000 | Chief<br>Executive<br>£'000 | Children's<br>Services<br>£'000 | Corporate<br>Services<br>£'000 | Customer &<br>Localities<br>£'000 | Total<br>£'000 |
|--|-------------------------------|-----------------------------|---------------------------------|--------------------------------|-----------------------------------|----------------|
| <b>2019/2020 Service Budget<br/>(excluding Capital &amp; Internal recharges)</b> | <b>46,727</b>                 | <b>(128)</b>                | <b>21,946</b>                   | <b>25,400</b>                  | <b>27,238</b>                     | <b>121,184</b> |
| <b>Adjustments/Additions</b>   |                               |                             |                                 |                                |                                   |                |
| Exclusive one off revenue items in 2019/2020 (Special Items)                     | (551)                         | (1,500)                     | (365)                           | (2,339)                        | 0                                 | (4,755)        |
| Inflation for non-pay activities   | 1,303                         | 0                           | 175                             | 435                            | 289                               | 2,202          |
| Pay award (Note 1)   | 0                             | 0                           | 0                               | 1,250                          | 0                                 | 1,250          |
| Superannuation - increase in employers' contribution across Council (Note 1)     | 0                             | 0                           | 0                               | 180                            | 0                                 | 180            |
| Adjustments between services (e.g. budget reallocations inc.) (Note 2)           | (766)                         | 2,026                       | (794)                           | (414)                          | 897                               | 950            |
| <b>Total</b>   | <b>(14)</b>                   | <b>526</b>                  | <b>(984)</b>                    | <b>(888)</b>                   | <b>1,186</b>                      | <b>(173)</b>   |

**Note 1** - budget will be redistributed across directorates following the confirmation of any cost of living increase from April 2020

**Note 2** - business rates section 31 grant funding budget adjustment made to show within total funding rather than directorate expenditure

| <b>Funding to Maintain / Improve Services</b>  |       |     |       |    |     |       |
|--|-------|-----|-------|----|-----|-------|
| Care & Support - demand  | 1,799 |     |       |    |     | 1,799 |
| Mitigate impact from loss of service grants  | 265   |     |       |    |     | 265   |
| Deprivation of Liberty Safeguarding (DOLS)   | 200   |     |       |    |     | 200   |
| Adult Safeguarding hub - additional staff  | 170   |     |       |    |     | 170   |
| Director - Communities, Insight and Change   |       | 162 |       |    |     | 162   |
| Social work staffing   |       |     | 1,073 |    |     | 1,073 |
| Placement growth   |       |     | 600   |    |     | 600   |
| Home to school transport   |       |     | 500   |    |     | 500   |
| Quality Assurance and Safeguarding Standards (QA&SS) and other posts previously funded non-recurrently |       |     | 315   |    |     | 315   |
| Increased capacity to deliver Special Education Needs & Disabilities (SEND) demand                     |       |     | 245   |    |     | 245   |
| Virtual school improvements  |       |     | 90    |    |     | 90    |
| Economic Prosperity & Place - additional post  |       |     |       | 55 |     | 55    |
| Democratic Services - cessation of government grant to conduct annual canvass (IER)                    |       |     |       | 30 |     | 30    |
| Revenue funding for highways capital investment  |       |     |       |    | 500 | 500   |
| Home to school transport - additional resources  |       |     |       |    | 200 | 200   |
| Street cleansing contract  |       |     |       |    | 111 | 111   |

|   | Adult Social<br>Care<br>£'000 | Chief<br>Executive<br>£'000 | Children's<br>Services<br>£'000 | Corporate<br>Services<br>£'000 | Customer &<br>Localities<br>£'000 | Total<br>£'000 |
|---|-------------------------------|-----------------------------|---------------------------------|--------------------------------|-----------------------------------|----------------|
| <b>Funding to Maintain / Improve Services Cont.</b>   |                               |                             |                                 |                                |                                   |                |
| Assistant director - highways   |                               |                             |                                 |                                | 95                                | 95             |
| Public Protection Partnership - growth to cover annual increases in staffing costs and mitigation of under achieved savings |                               |                             |                                 |                                | 90                                | 90             |
| Waste and recycling - increase in property numbers  |                               |                             |                                 |                                | 50                                | 50             |
| Highways maintenance - carriageways and footways  |                               |                             |                                 |                                | 39                                | 39             |
| Loss of grant income (Elevate)  |                               |                             |                                 |                                | 30                                | 30             |
| Revenue implications of integrated transport capital scheme   |                               |                             |                                 |                                | 21                                | 21             |
| Highway drainage increased maintenance costs due to additional network length   |                               |                             |                                 |                                | 15                                | 15             |
| Highway structures -major refurbishments/strengthening  |                               |                             |                                 |                                | 10                                | 10             |
| Winter service - increased maintenance costs due to additional network length   |                               |                             |                                 |                                | 10                                | 10             |
| <b>Total</b>  | <b>2,434</b>                  | <b>162</b>                  | <b>2,823</b>                    | <b>85</b>                      | <b>1,171</b>                      | <b>6,675</b>   |

|  |              |          |              |              |            |              |
|--|--------------|----------|--------------|--------------|------------|--------------|
| <b>Special Items 2020/2021</b>   |              |          |              |              |            |              |
| Continuous Improvement Programme (CIP) - Adult Services  | 1,000        |          |              |              |            | 1,000        |
| Transitions project support  | 35           |          |              |              |            | 35           |
| Continuous Improvement Programme (CIP) - Children Services   |              |          | 1,000        |              |            | 1,000        |
| Social care staffing - new recruitment & retention strategy  |              |          | 552          |              |            | 552          |
| Review of legal costs  |              |          | 400          |              |            | 400          |
| Create edge of care / placement support service  |              |          | 300          |              |            | 300          |
| Demand costs across placements   |              |          | 300          |              |            | 300          |
| Practice assistants  |              |          | 200          |              |            | 200          |
| Home to school transport review  |              |          | 165          |              |            | 165          |
| SEND written statement of action implementation  |              |          | 112          |              |            | 112          |
| Parenting assessments  |              |          | 100          |              |            | 100          |
| Children in care CAMHS   |              |          | 100          |              |            | 100          |
| Developing social work apprenticeships   |              |          | 100          |              |            | 100          |
| Learning, achievement & partnerships complaints officer  |              |          | 40           |              |            | 40           |
| Continuous Improvement Programme (CIP) - estimated resource requirement to deliver sustainable organisational change |              |          |              | 1,500        |            | 1,500        |
| Resource to lead on placement commissioning  |              |          |              | 90           |            | 90           |
| Community Safety Partnership + wellbeing board project support   |              |          |              | 60           |            | 60           |
| Early payment programme  |              |          |              | 50           |            | 50           |
| Additional work load for planning appeals  |              |          |              |              | 320        | 320          |
| Resources to support planning enforcement demand   |              |          |              |              | 100        | 100          |
| One of implementation costs of council tax e billing   |              |          |              |              | 50         | 50           |
| Assistant director Customer & Localities   |              |          |              |              | 20         | 20           |
| Public Protection Partnership – proposal to subsidise the increase in the taxi license charge                        |              |          |              |              | 18         | 18           |
| <b>Total</b>   | <b>1,035</b> | <b>0</b> | <b>3,369</b> | <b>1,700</b> | <b>508</b> | <b>6,612</b> |



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