

# Agenda Item 8.

<b>TITLE</b>	<b>Berkshire West Governance Proposals</b>
<b>FOR CONSIDERATION BY</b>	Wokingham Borough Wellbeing Board on Thursday, 13 June 2019
<b>WARD</b>	None Specific;
<b>DIRECTOR/ KEY OFFICER</b>	Graham Ebers, Deputy Chief Executive

Health and Wellbeing Strategy priority/priorities most progressed through the report	All priorities will be addressed through the new governance proposals.
Key outcomes achieved against the Strategy priority/priorities	Enhanced links between a Berkshire West ICP and BOB ICS will also establish close links with Health and Wellbeing Boards. These proposals also have a strong focus on the NHS Long Term Plan.

Reason for consideration by Wokingham Borough Wellbeing Board	To introduce the proposed new governance arrangements for the Berkshire West Integrated Care Partnership.
What (if any) public engagement has been carried out?	None currently.
State the financial implications of the decision	See below for further detail.

<p><b>RECOMMENDATION</b></p> <p>1) That the strategic objectives outlined in the main report (Table 3) be approved as the basis of the BWICSS work programme in 2019/20 noting that these are likely to change as a new strategy is developed;</p> <p>2) The taxonomy summarised in Fig 1 be used to frame the governance arrangements for the BWICP;</p> <p>3) That the governance structure as set out in Fig 2 be adopted for the new BW ICP.</p> <p>4) That the terms of reference for the BWICP Leadership Board, BW10 Executive and BW10 Delivery Group as set out in Appendices 5a-c of the main report be agreed.</p> <p>5) That the principles for resourcing the ICP be agreed.</p> <p><i>All figures and tables referenced are within the main report embedded into this document.</i></p>
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## SUMMARY OF REPORT

This report sets out the arrangements for the proposed creation of an Integrated Care Partnership across Berkshire West.

It was agreed late last year that the Berkshire West 10 Integration Programme (BW10) and the Berkshire West Integrated Care System (BWICS) would be combined. This was further reinforced by the CQC System Review in Reading, finalised late last year, which also concluded that there was a need to integrate the two Programmes. The Chief Officers Group workshop on 19<sup>th</sup> November 2018 agreed that as one of its emerging three priorities, the governance of the two Programmes should be combined. This Paper sets out the proposals for how this might be done. The paper has already been considered by a number of extant groups and is now being brought through the relevant Boards/Executives of the relevant organisations for final approval.

## Background

Attached at Appendix 1 is the summary report which has been written to provide a detailed explanation of the governance proposals supporting the new Berkshire West Integrated Care Partnership (ICP). The main report has been embedded into this document and provides a more detailed background for those who have not been involved in the previous partnership arrangements and who are not fully sighted on the new NHS Long Term Plan.

Both reports cover the following:

- (1) A description of the health and social care partnership arrangements that have been in place since 2013 and a review of their effectiveness;
- (2) An explanation as to why the governance needs to change;
- (3) Proposals regarding the new governance for the suggested Integrated Care Partnership (ICP) which include proposals to increase Elected Membership representation;
- (4) Comments regarding future programme management costs which should fall.



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Berkshire West 10 – Main Report

### *Other Options Considered*

A wide ranging discussion has taken place with Health and NHS Partners regarding the governance moving forward. This has involved considering a number of proposals. The conclusion of all these discussions in the Paper now before you. Some work, most notably around the work programme and supporting Programme Boards is still ongoing and will continue to be refined over the coming months.

## Analysis of Issues, including any financial implications

### Financial:

The new governance arrangements will deliver a saving in programme management costs. These are likely to be most apparent to the three local authorities which currently fund the project management costs through the Better Care fund. Any saving in project management costs can be used to fund other activities within the BCF. NHS costs through use of the NHS Transformation Fund are likely to be less affected.

### Policy:

This report has no policy implications as such although it does reflect on the direct now set by the new NHS Long Term Plan (LTP). This will refocus future activity most notably for Health partners although there will be an impact on local government since the LTP will inevitably shape future health and social care activity. The development of Primary Care Networks may well accelerate further integration at a Locality and Neighbourhood level.

### Personnel:

There will be some rationalisation in the current staffing supporting programme and project management activity. A number of staff are currently contracted on an interim basis or are on short term contracts so exit costs will not be a consideration. The proposals do envisage a greater role for Elected Members. This is seen as overdue but it will require Members to attend meetings of the Leadership Board.

### Legal:

There are no legal implications associated with this report. The proposed Integrated Care Partnership is not a legal entity in its own right.

### Risk Management:

Prior to the emergency of the LTP early in 2019 it had already become clear that the current governance arrangements which involved the Berkshire West 10 and the Berkshire West ICS were unsustainable. It was recognised both across the partners and externally that the two needed to be consolidated. The publication of the LTP has effectively changed the wider landscape so the opportunity has been taken to address both at the same time. Doing nothing was not an option.

<b>Partner Implications</b>
It is important that all Wellbeing Board partners review and understand the proposed new arrangements for Berkshire West.

<b>Reasons for considering the report in Part 2</b>
N/A

<b>List of Background Papers</b>
Appendix 1: Proposed Governance Arrangements for a Combined Berkshire West ICS and Berkshire West 10 – Executive Summary

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